



# Creating Sustainable Livelihood through the Mizan Initiative

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**Mizan Research Centre**  
Faculty of Leadership & Management  
Universiti Sains Islam Malaysia  
[www.kampungmizan.usim.edu.my](http://www.kampungmizan.usim.edu.my)

# Some information about me



## **Mahazan Abdul Mutalib**, *Ph.D*

- Associate Professor at the Faculty of Leadership and Management, USIM
- Director, Research Management and Innovation Centre, USIM
- Principle Researcher, Mizan Research Centre, USIM
- Mizan K4C Hub & CBPR, Mentor, Malaysia
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  - PhD (Management), Universiti Utara Malaysia
  - Master in Organisational Leadership (Monash)
  - Bachelor in Da'wah and Islamic Management, USIM
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- Websites:  
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Bank Pilihan Anda

# KAMPUNG MIZAN USIM-Bank Rakyat

The Kampung Mizan USIM-Bank Rakyat initiative captures the knowledge contained in Kampung from the older generation that grew up in a kampung environment. It explores the discourse on the concept of kampung by revisiting the facets of collectivism, harmony and religion.

*Click here to know more about  
the Kampung Mizan USIM-Bank Rakyat initiative  
and other USIM showcases*

**USIM**  
**SHOWCASE**  
No.1 in the hearts of minds of the people

[www.kampungmizan.usim.edu.my](http://www.kampungmizan.usim.edu.my)

# Mizan Research Centre

## | Overview

Mizan Research Centre (MRC), Universiti Sains Islam Malaysia (USIM) was established in May 2016 and aims to disseminate information regarding Mizan (Balance) in every aspect of human life. The centre celebrates universal values of mankind.

MRC research niche is multidisciplinary, ranging from Islamic studies, art, social science, and science and technology. The overarching principle of MRC is to establish a Mizan (balance) society in various aspects of human such as environment, leadership, business and economy, education, religion and spirituality, social and humanity, community health, culture and heritage, and many others.



# Mizan Research Centre

## | Overview

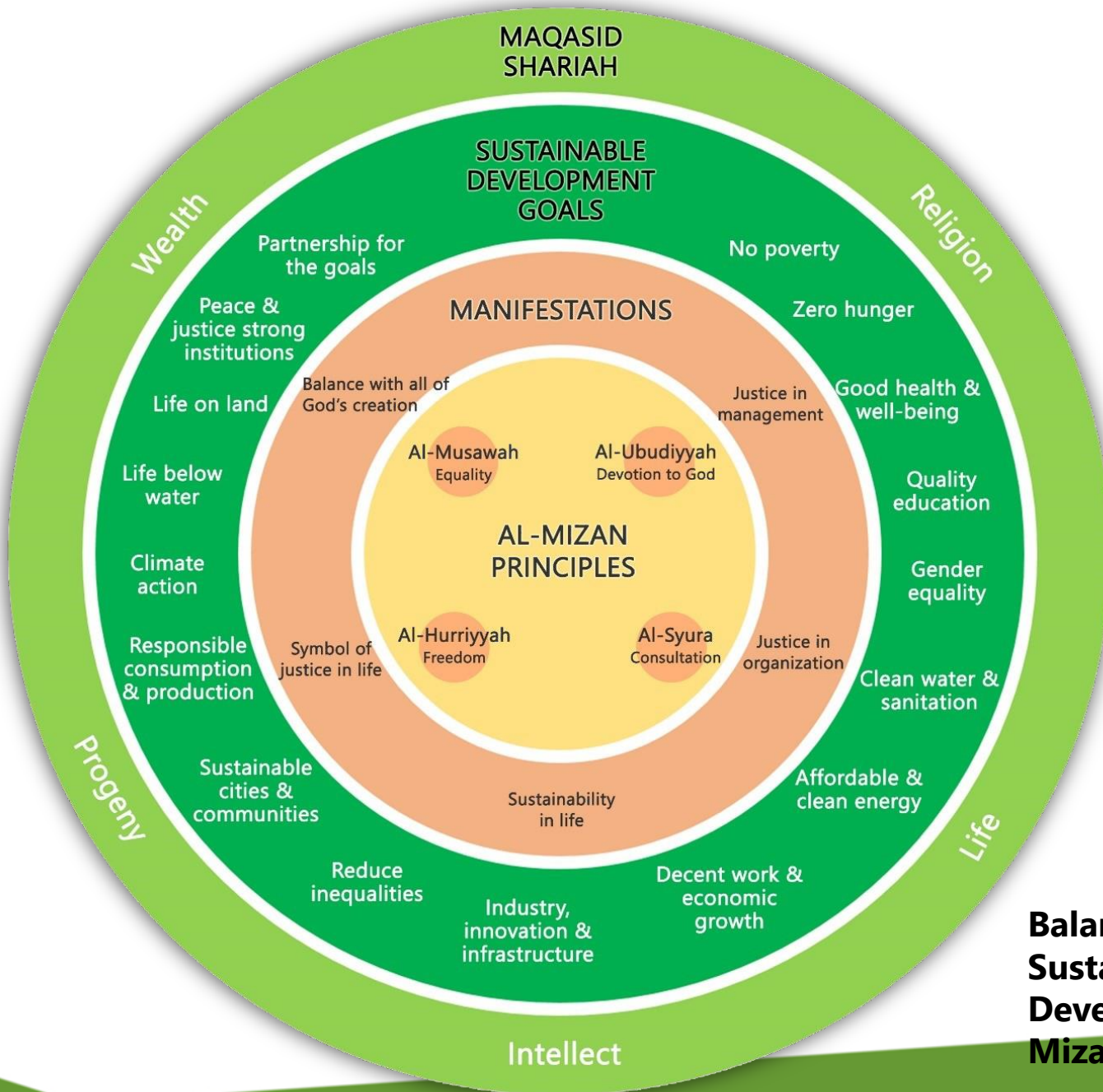
MRC focuses on preserving the Mizan (balance) nature of mankind and its environment as the centre strives to inculcate correct understanding on the issue of development and future. The Mizan initiative from an overall perspective, touch on the fundamental aspects of human and environmental needs by approaching the crisis of disequilibrium that is experienced everywhere. This is seen especially in environmental crisis, soulless research, and political instability as well as leadership crisis.

## MIZAN CONCEPT

**JUSTICE**  
(KEADILAN)

**BALANCE**  
(KESEIMBANGAN)

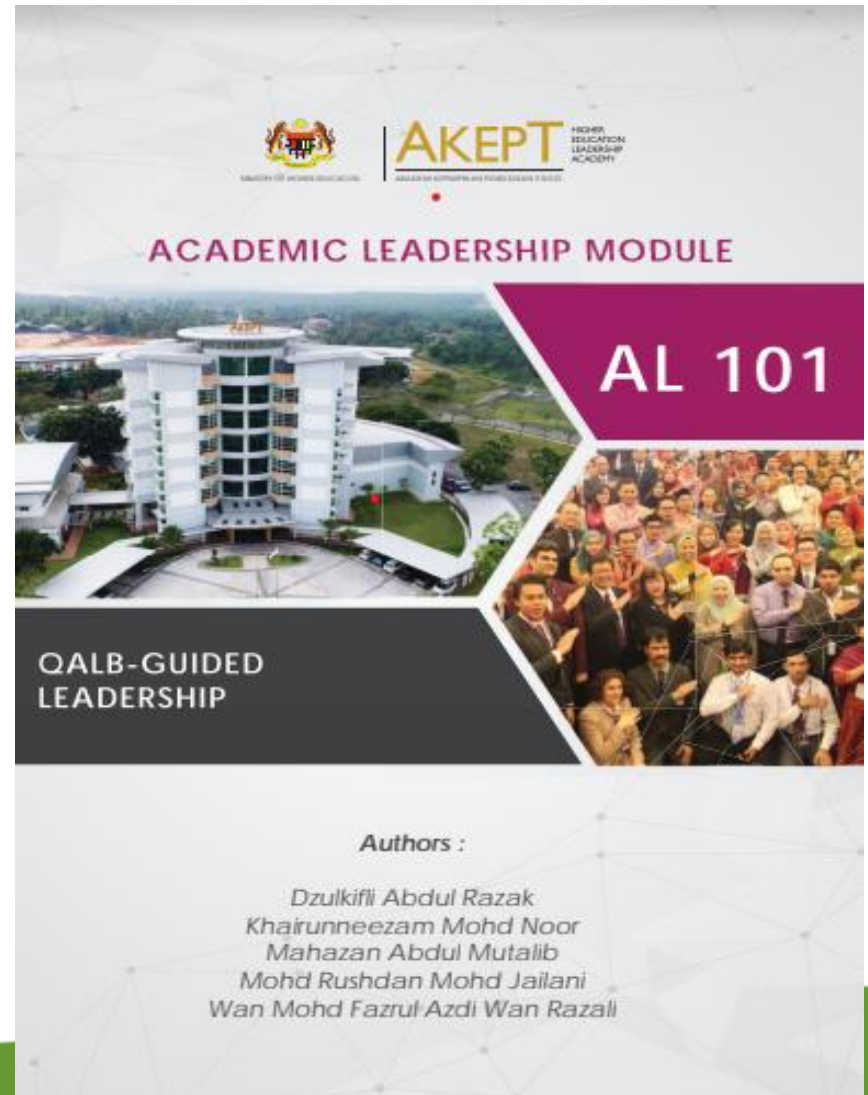




**Balance and  
Sustainable  
Development in  
Mizan Study**

# Higher Education and Community Engagement

## THE NATURE AND FUNCTIONS OF QALB IN LEADERSHIP FOR HIGHER EDUCATION LEADERS



*Authors :*

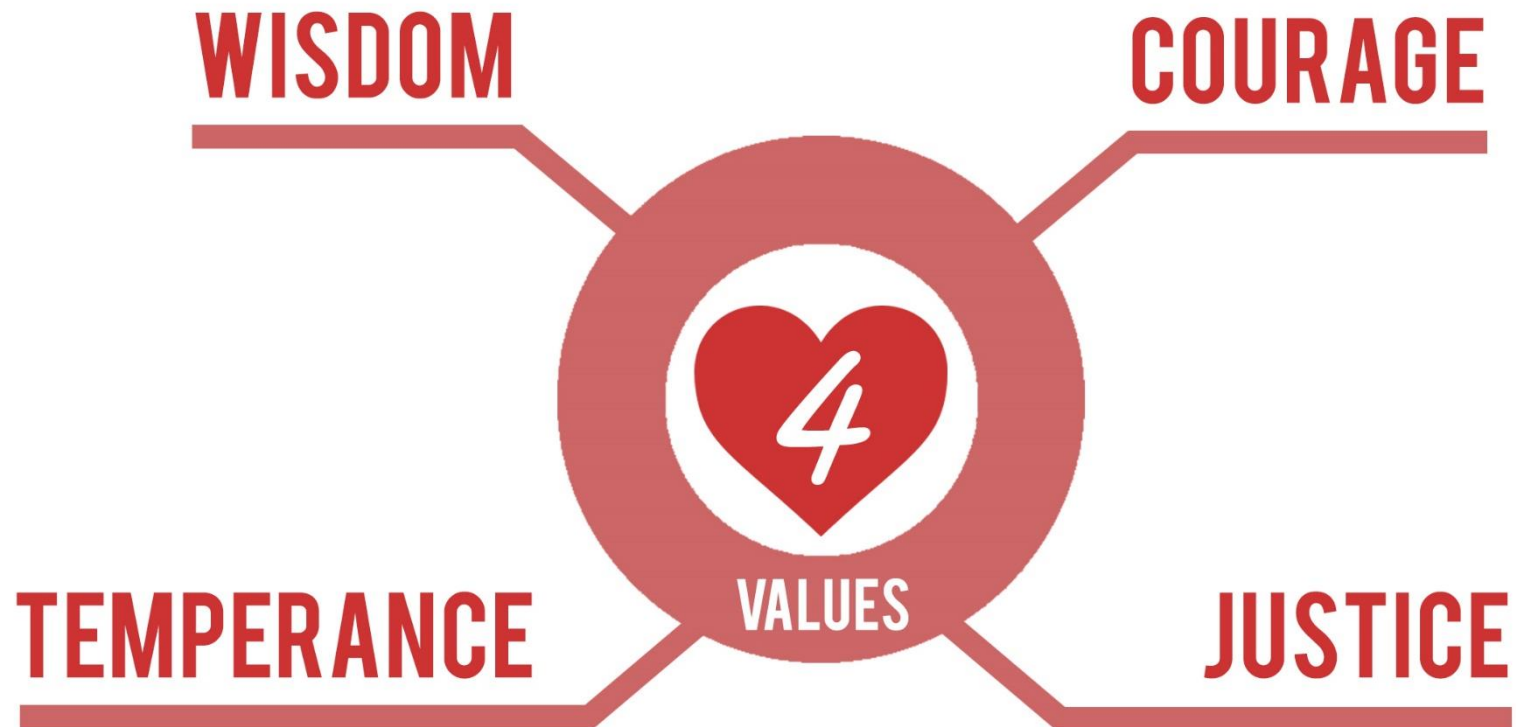
Dzulkifli Abdul Razak  
Khairunneezam Mohd Noor  
Mahazan Abdul Mutalib  
Mohd Rushdan Mohd Jailani  
Wan Mohd Fazrul Azdi Wan Razali

## ***Qalb* (Heart)-Guided Leadership Model**

The *Qalb* is the most important element to preserve high moral conduct, integrity, humility and respect of others, within leaders.

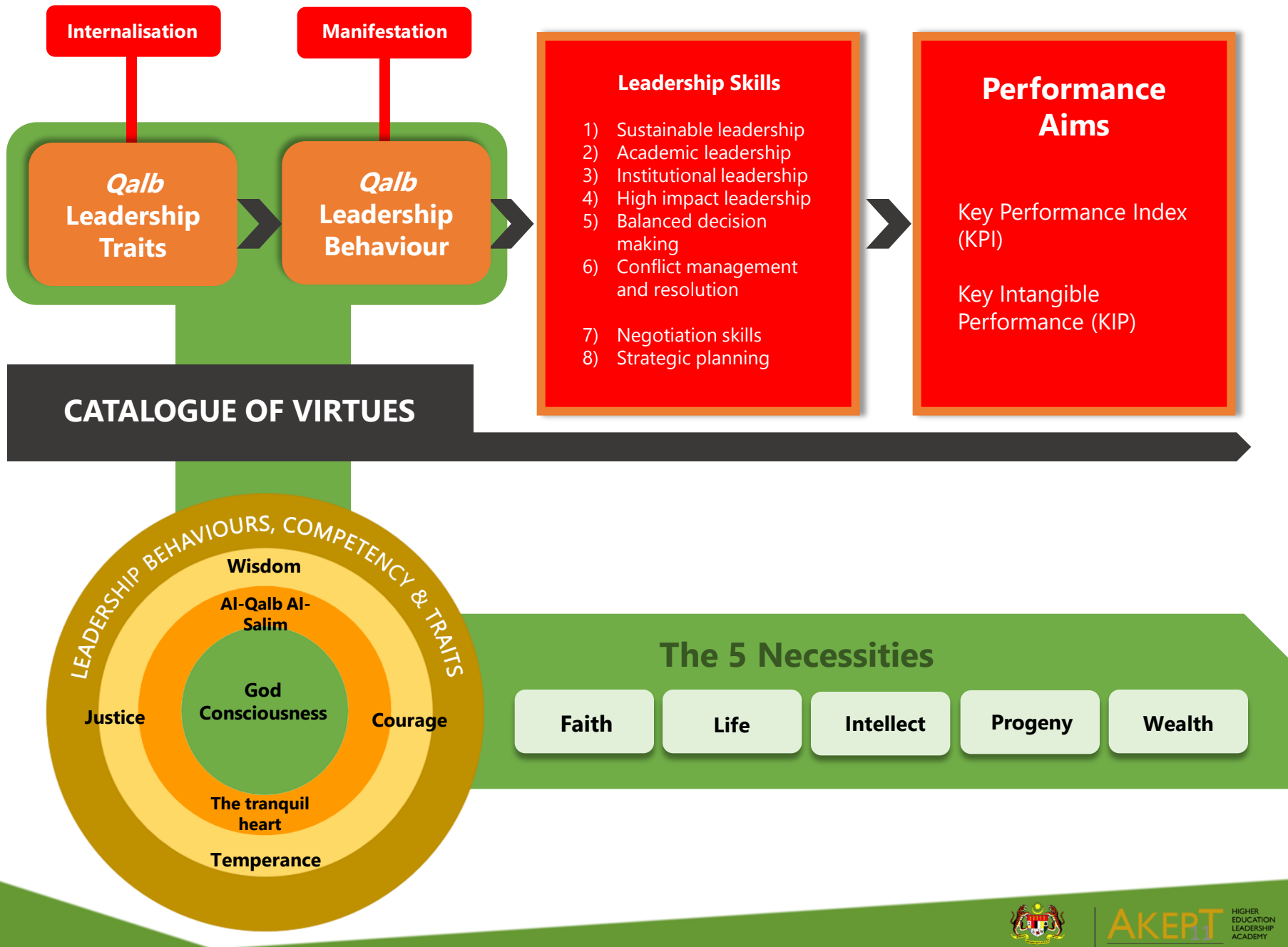
The *Qalb*-Guided Leadership model is grounded in both the *Rukun Negara* and National Education Philosophy, and espouses the concept of a "balanced and harmonious human being" who firmly believes in and is devoted to God, and of in service to society. It embraces the notion that the "right" traits and behaviours should emerge from consciousness of God, which is the most primal instinct for human beings. As the *Qalb* is central to a person's thoughts, actions, behaviours, feelings and emotions, such God-consciousness leads to the "Submissive Heart (*Qalb al-Salim*)." This in turn leads to the four principal virtues of Wisdom, Justice, Courage and Temperance. Nurtured in a perfectly balanced way, these virtues will manifest the desired leadership traits and behaviours of a *Qalb*-guided leader.

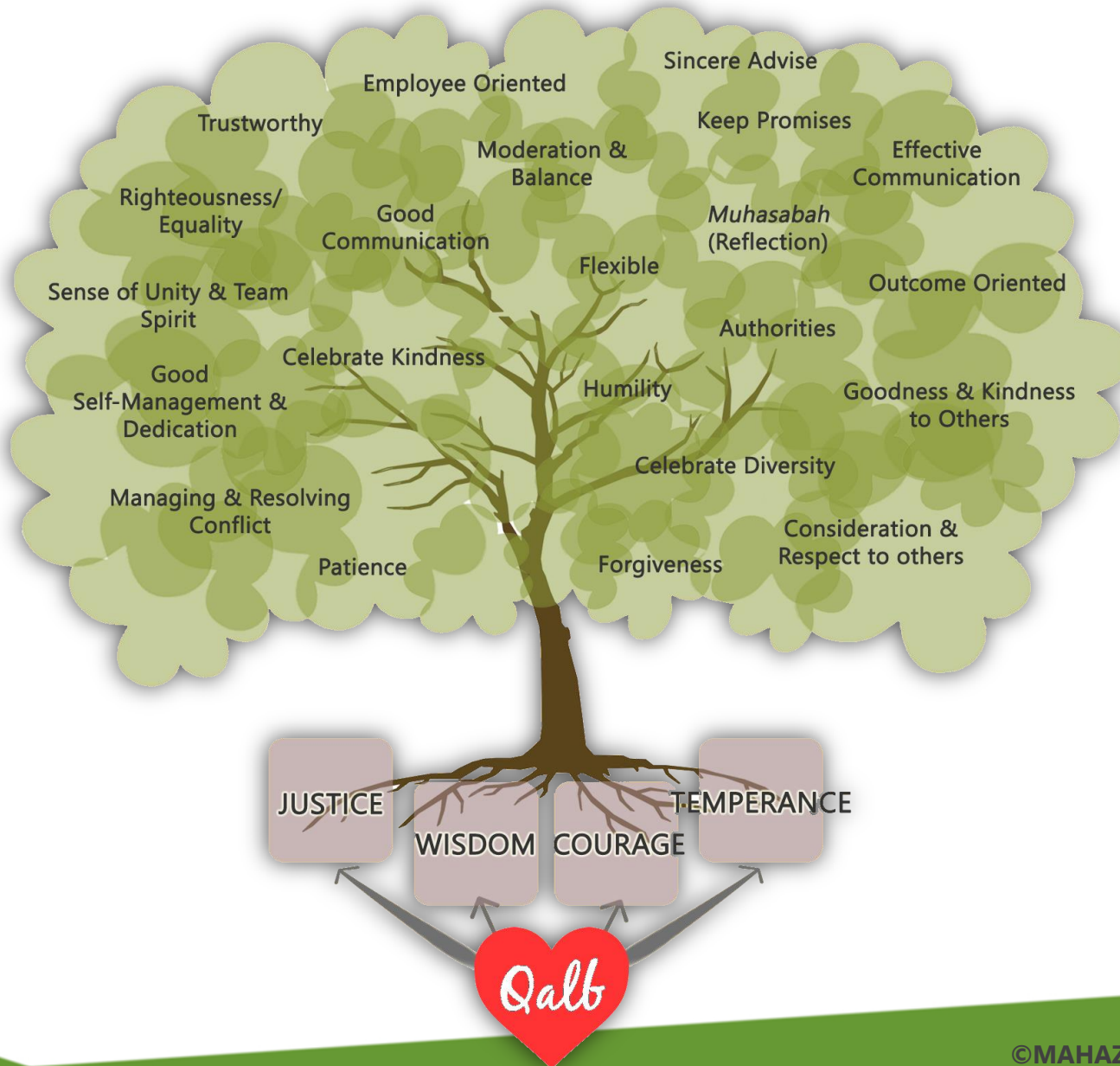




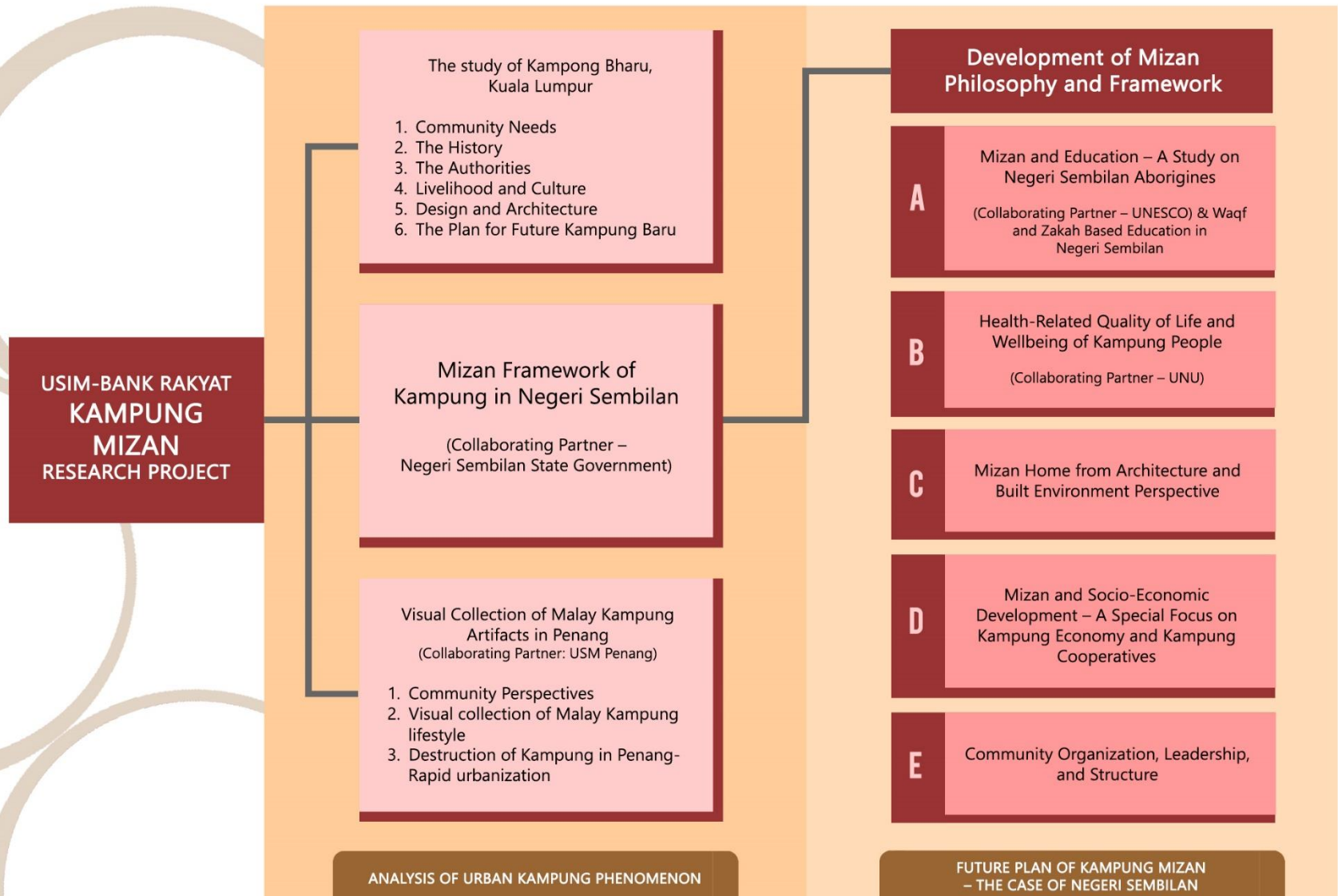
**Other themes of Qalb-Guided Leadership function in existence of these **four** important values**







# OVERVIEW OF KAMPUNG MIZAN INITIATIVE



# PROJECT 1

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# The Future of Kampong Bharu, Kuala Lumpur

Reclaiming Value of Culture and Heritage in Development



In Collaboration with  
**Malay Agricultural Settlement, Kampong Bharu**



## **THE CONTEST OF VALUES AND PHYSICAL OF KAMPUNG IN MANIFESTING COMMUNITY LIFESTYLE – A CASE STUDY OF KAMPONG BHARU, KUALA LUMPUR**

- ✓ This research discusses perceptions and manifestations of community lifestyle as described by a group of urban village (Kampung) land owners of Kampong Bharu, Kuala Lumpur. Kampong Bharu, Kuala Lumpur, has been claimed as a classic example of how rapid modernisation has transformed the cultural and physical elements of Kampung community.
- ✓ In this study, the elements of kampung values and needs of physical transformation have been investigated together to obtain a clearer understanding of how urban Kampung community deals with these two contested notions to manifest community lifestyle in harmony.
- ✓ Thirty Kampong Bharu land owners had been interviewed to gather the information about their opinion on the Kampong Bharu City Centre project.
- ✓ Using the video documentary method, this study also highlights the expectation of the land owners to preserve the value, tradition and harmony in the Kampung, and simultaneously embrace modernisation in the area. Nevertheless, these findings do not reveal any indication of how values of Kampung can be sustained and shared with the next generation of Kampung Baru.



# Findings and discussions

Three main themes underlying this study:

## **1. Changing pattern of community lifestyle**

Who's coming in and who's going out

## **2. Dilemma/challenges of land owners**

Value, tradition and physical transformation

## **3. Expectation of the land owners**

Kampong Bharu to be known as a global village for its different concept of strategic planning and development, and at the same time sustain the traditional Malay identity



Temubual penduduk Kampong Bharu di dewan Pertubuhan Pemilik Tanah & Waris Tanah (PPTWT) dan Masjid Jamek Kg Bharu



Temubual penduduk Kampong Bharu di dewan Pertubuhan Pemilik Tanah & Waris Tanah (PPTWT)

Tarikh: **23 Disember 2016**





Mesyuarat awal pengenalan projek kajian di pejabat MAS, Kg Bharu KL.



Perbincangan penerbitan dokumentari pembangunan Kg Bharu pada 13 Julai 2017.



Tn Haji Shamsuri Suradi, Setiausaha MAS memberi penerangan mengenai kawasan Kg Bharu.



Antara ahli perbincangan yang hadir.

## | In The Making of Documentary



Kampong Bharu, Kuala Lumpur  
26 Disember 2017



## | Around Kampong Bharu KL





# | Around Kampong Bharu KL





Title:

**Kampung Bharu: Citra Sebuah Mizan**

Duration: 21 minutes

Producers:

Dr Suria Hani Ab Rahman

Dr Hizral Tazzif Hashim

IP file Number:

LY2018005198

### Synopsis

This documentary video is a narrative translation of the study in audio-visual form and is a result of research on the impact of physical development on the community lifestyle in Kampung Bharu, Kuala Lumpur. The power of this video lies in the publishing process and its storytelling. Starting from pre-production phase (example: brainstorming ideas from research data, script writing, location visits), production work (video depictions), and lastly post-production (background voice recording, video editing and audio).

# PROJECT 2

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# Visual Collections of Kampung Artifacts (VCKA)



Lead Researcher  
**Dr. Zainurul Rahman**  
School of Arts, Universiti Sains Malaysia



# Introduction of the project

- In the process of developing Malaysia, many kampung (villages) in several capital cities of Malaysia have been demolished or moved to different places.
- This is a common scenario happening in Malaysia. This project aims to track the kampung that have potential to be 'moved' or to 'be developed' and will conduct several process of documentation through visual collection.
- This project starts with the northern area of Peninsular Malaysia or the state of Penang, and will move the other northern states such as Kedah and Perlis.

# VCKA

## PROJEK KAJIAN KAMPUNG PULAU PINANG

Koleksi Artifak Visual Kampung  
Penyelidik Utama: Dr. Zainurul Rahman



**235**  
KEPING  
GAMBAR



**2**  
TEMU  
BUAL



**8**  
RUMAH



**919**  
GAMBAR



**8**  
TEMU BUAL



**19**  
RUMAH



**3456**  
GAMBAR



**18**  
TEMU BUAL



**7**  
VIDEO



**1**  
PENERBITAN



**1**  
PENERBITAN



**1**  
LAMARAN  
SESAWANG

### PERINGKAT 01

#### Mengenal pasti Kampung

Peringkat awal kajian. Diperingkat ini penyelidik mencari dan mengenal pasti kampung yang berisiko tinggi, membuat rekod (gambar) secara umum sekitar kawasan kampung terpilih. Antara kampung yang terlibat ialah: Kampung Batu Uban, Kampung Sungai Nibong, Kampung Selamat Sungai Dua, Kampung Sungai Gelugor dan Kampung Madrasah Sungai Dua.

### PERINGKAT 02

#### Kajian Lapangan di Kampung II

Pada peringkat ini, kajian lapangan yang melibatkan dokumentasi visual dan perbincangan dengan penduduk kampung dimulakan dengan bantuan introducer. Kajian lapangan dimulakan dengan Kampung Jawa Baru dan Kampung Batu Uban.

### PERINGKAT 03

#### Tamat Kajian Lapangan di Kampung III

Pada peringkat III, kajian lapangan dipanjangkan ke Kampung Sungai Nibong Besar, Kampung Bukit Kecil, Sungai Nibong Besar, Kampung Selamat Sungai Dua, Kampung Makam Hj. Kassim, Kampung Madrasah Sungai Dua, Kampung Kota Giam dan Kampung Melayu. Selain dari data berbentuk visual, maklumat dalaman berkaitan dengan kampung juga didapati. Video temuduga juga telah dimuat naik ke dalam youtube channel vcka.

### PERINGKAT 04

#### Menyusun Kutipan Data, Bahan Pojok dan kajian untuk penerbitan.

Pada peringkat ini semua kutipan data mula disusun mengikut kategori dan gambar mula diedit. Bahan untuk penerbitan mula dirangka dan ditulis. Mula perbincangan dan rangka laman sesawang vcka.



# **Progress in VCKA Research Project**

## **Stage 1 - Exploring Kampung**

Closeby to USM areas.

September - November 2016.

- 1.1. Kampung Batu Uban,
- 1.2. Kampung Sungai Nibong,
- 1.3. Kampung Bahagia Sungai Dua,
- 1.4. Kampung Glugor,
- 1.5. Kampung Madrasah Sungai Dua

## **Stage 2 - Identifying & Documenting Kampung**

Identifying kampungs.

December 2016 - January 2017.

### 2.1. Kampung Jawa Baru

Visited around the kampung areas, Mosque and 2 houses.

- Masjid Kampung Jawa
- Mr. Baharudin
- Mdm Norma

### 2.2. Kampung Batu Uban

Visited around the kampung areas, 7 houses.

## **Stage 3 – Identifying & Documenting Kampung**

January - May 2017

Moving towards visiting kampung around the city center.

### **3.1. Kampung Makam Hj Kassim**

Visited around the kampung areas and 5 houses.

- Mr. Hj Khairuddin,
- Religious Leader (Tok Imam)
- Mak Ton,
- Mr. Syed Hassan b Syed Kechik(JKKK)
- Mdm Zaharah bt Muhammad Syarif

### **3.2. Kampung Selamat Sungai Dua**

Visited around the kampung areas and 3 houses.

- Mr. Kamal Muhammad
- Mdm Joharabebe
- Mr. Zainudin Hassan

### **3.3. Kampung Sungai Nibong**

Visited around the Kampung Bukit Kecil Sungai Nibong Besar areas and 2 houses.

- Mr. M Barzah
- Mdm Eini

Project: Visual Collections of Kampung Artifacts (VCKA)

Location: Kampung Madrasah Sungai Dua

Date: 07.12.2016

Time: 6.00 p.m



Location | **Kampung Madrasah Sungai Dua**







# PROJECT 3

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# NEGERI SEMBILAN AS A MODEL STATE OF KAMPUNG MIZAN INITIATIVE

EMPOWERING COMMUNITY COOPERATIVE AND ECONOMY THROUGH EDUCATION, ECO/AGROTOURISM, AGRICULTURE, HERITAGE, ART, AND HEALTH RELATED ACTIVITIES

## PROJECT OVERVIEW

There is a great potential to turn the rural inland areas of Negeri Sembilan into sustainable areas of education, culture, agriculture, and tourism to answer the overall state government plan to develop the inland area of Negeri Sembilan (through the Desa Amaya model). Thus, a comprehensive design of Negeri Sembilan as a eco-friendly, productive, and scholarly at all community levels is important. Kampung Mizan Initiative at Negeri Sembilan inland areas or Kampung is a plan proposed by the researchers of USIM in collaboration with the State of Negeri Sembilan to achieve the overall target of Desa Amaya through the framework of Kampung Mizan. In doing this, the state government of Negeri Sembilan is invited to collaborate in the initiative and working together with USIM researchers to conduct long-term research and development projects on Kampung in Negeri Sembilan and its community.

## MAJOR PROJECT

Identification of Framework and Criteria of Kampung Development based on the Concept of Mizan or Balanced Development in Islam.

### AREA OF INVESTIGATION

Sustainable, halal and waqf based model of education for Kampung children and the aborigines.

The state of quality of life or wellness of Kampung people and health.

Socio-economic and cooperative strategy for sustainable and balanced development of Kampung.

Traditional design of kampung buildings, arts, and heritage.

Community leadership, structure, and organisations.



Title:

## **Cerita Pribumi**

Duration: 16 minutes

Producers:

Prof Datuk Dr Mizan Adiliah Ahmad Ibrahim

Dr Amin Al Haadi Shafie

IP file Number:

LY2019001707

### **Synopsis**

This documentary video is a result of research on the life background of Indigenous Peoples of Mah Meri, Temuan, and Orang Kuala who respectively come from Carey Island Selangor, Jelebu Negeri Sembilan and Renggit Batu Pahat. This documentary themed '*The Role of Development and Success among the Orang Asli*'. The storytelling by Indigenous Peoples includes the background of life, the importance of education, community and economic development, and land ownership issues.



# **HIGHLIGHTS OF KAMPUNG MIZAN ACTIVITIES**

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## TRIP TO IPGTAA, KUALA LIPIS 7-9 AUG 2017

MEETING AT THE  
NATIONAL  
INDIGENOUS  
PEDAGOGY  
CENTRE OF  
EXCELLENCE

REPLICA  
OF IP'S HOUSE  
AT THE CENTRE



19 STUDENTS, 3  
LECTURERS WERE  
INTERVIEWED!

Sp Adobe Spark

# PRESENTATIONS

SUSTAINABLE SOCIO- CULTURAL EDUCATION  
FRAMEWORK FOR INDIGENOUS POPULATION  
(IP) IN MALAYSIA



NZ-M'sia Symposium,  
USIM



APPRA, Penang

Sp Adobe Spark

# SEIPS – Sustainable Education For Indigenous People Seminar



**SEIPS**

**SUSTAINABLE EDUCATION FOR  
INDIGENOUS PEOPLE SEMINAR**

**USIM** **KAMPUNG MIZAN** **BANKRAKYAT**

**> 20 APRIL 2018**  
**D'SORA BOUTIQUE BUSINESS HOTEL**  
**SENDAYAN, NEGERI SEMBILAN**

| ORGANISED BY  
MIZAN RESEARCH CENTRE  
UNIVERSITI SAINS ISLAM MALAYSIA (USIM)













# USIM-UNESCO Workshop

Reorienting Education and Training Systems To Improve The Lives of  
Indigenous and Marginalized Youth

**18<sup>th</sup> - 21<sup>st</sup> Jan 2017**

## **Project Concept**

In spite of numerous declarations and initiatives, Indigenous and marginalized youth remain amongst the least well served by their public education systems. There are many overlapping factors such as poverty, poorly paid teachers, inadequate facilities and in some instances, the lack of attendance due to illness or even child labour. This is debilitating not only for the individual youth but also for their communities. One problem is that little is known by those in charge of education systems of how to improve the education systems to address this issue. There is a dire need for innovative approaches to be developed, researched and the improved methodology quickly shared to address this injustice.

This global Project **“Reorienting Education Systems to Improve the Lives of Indigenous and Marginalized Youth”** intends to generate academic research into how schools and formal education systems could change to better meet local education needs of the Indigenous and marginalized youth in traditional communities and to develop recommendations to assist education leaders worldwide.

# Objectives

There are three main objectives at the outset.

- 1) The first is to develop local approaches to improving the education of the school age youth.**
- 2) The second is to improve the overall quality of community well-being as defined by the community itself.**
- 3) The third objective is to disseminate the research findings to assist and guide other ministries of education and school systems in their attempts to meet their SDG responsibilities and targets.**

Further objectives may be determined by the partner sites.



## | Visit to ITE Kuala Lipis





## | Visit to ITE Kuala Lipis & SK Betau






# **USIM - BABSON COLLEGE - UNIRAZAK**

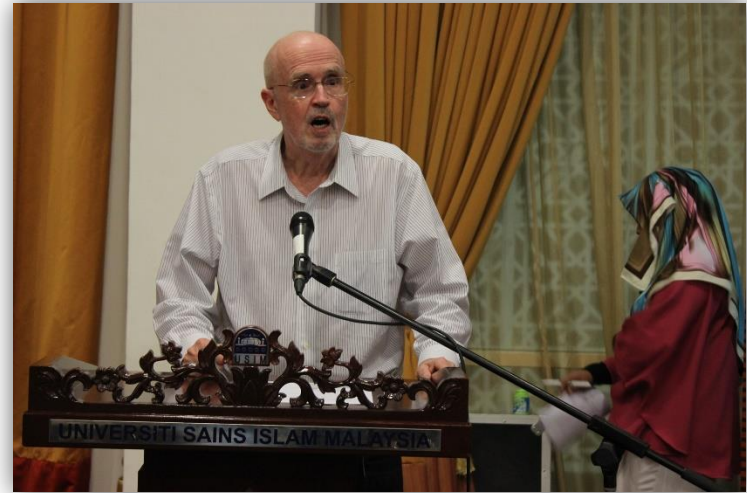
Community Engagement Programme, Kampung Kelaka  
Jelebu Negeri Sembilan

**19<sup>th</sup> - 21<sup>st</sup> March 2017**

## **Programme Inputs**

- Banana trees plantation with villagers in collaboration with state agricultural department
  - Fun learning programme on early education with Orang Asal children
  - Fun games and cooking activities
  - Gotong-royong (cleaning and painting)
- 

## | Community Engagement Programme



## | Community Engagement Programme





## | Community Engagement Programme





# **Malaysia – New Zealand**

International Symposium on Indigenous Peoples' Rights and Studies  
**25<sup>th</sup> Sep 2017**

## **Symposium Overview**

In this conjunction, MRC in collaboration with the Faculty of Syariah and Law (FSU), USIM; Faculty of Law of the Malaya University; and Tun Suffian Foundation organizes this symposium. The purpose of the symposium is to provide exposure on the rights of the indigenous peoples in Malaysia and New Zealand, apart from identifying the central issues affecting the indigenous peoples to further the research endeavour.

The symposium is very relevant to the ongoing study of the MRC to gain insight into the similarities and differences of the Malaysian and Maori societies from various social, economic and cultural aspects. In addition, this symposium will discuss the future of the Orang Asli from the leadership perspective which is the core theme of the research by the MRC.

# Objectives

- To enlighten the rights and interests of some societies which are marginalised in the modernization stream, especially the Orang Asli.
- To plan actions and efforts to honour rights that the society needs from the perspectives of law and Islam.
- Highlight social issues of society including the education, health, leadership, and environment as well as economy and culture.
- Enhance awareness about the importance of maintaining human rights for the well-being of the society.



## | Symposium Malaysia – New Zealand





## | Symposium Malaysia – New Zealand





# **UNESCO Confluence 2017**

**18 -21 Mei 2017, Jinja, Uganda**















## RESEARCHING INDIGENOUS PEOPLES:

# PERSPECTIVES OF THE ANTHROPOLOGIST

Speaker:

**Kirk Endicott**

Professor Emeritus of Anthropology

Dartmouth College

Research Associate at the Hood  
Museum of Art



Organised by  
Mizan Research Centre  
USIM





***'Sihat & Seimbang'***  
**Health programme for**  
**Non Communicable Disease**  
**(NCD)**

# | Health programme for NCD

## KARNIVAL KESIHATAN JOM SIHAT AMPANGAN 2017

23 Disember 2017 (Sabtu)

Dewan Besar Gedung Lalang 50, Ampangan, Negeri Sembilan

7.30 Pagi - 1.00 Tengahari





# KARNIVAL KESIHATAN SIHAT DAN SEIMBANG KUALA PILAH

1 Februari 2018 (Khamis)

Dewan Dato' Bahaman, Kuala Pilah, Negeri Sembilan

8.30 Pagi - 4.00 Petang





# PROGRAM TAUTAN KASIH 'SIHAT DAN SEIMBANG'

16 FEBRUARI 2018 (SELASA)

PERKARANGAN BALAIRAYA KAMPUNG ASLI DUSUN KUBUR, JELEBU

8.30 PAGI HINGGA 2.00 PETANG



# **Kampung Mizan Initiative & The Education of Orang Asli (Indigenous Peoples)**

# Pulau Carey/Mah Meri – Tourism Village





# Pulau Carey/Mah Meri – Tourism Village

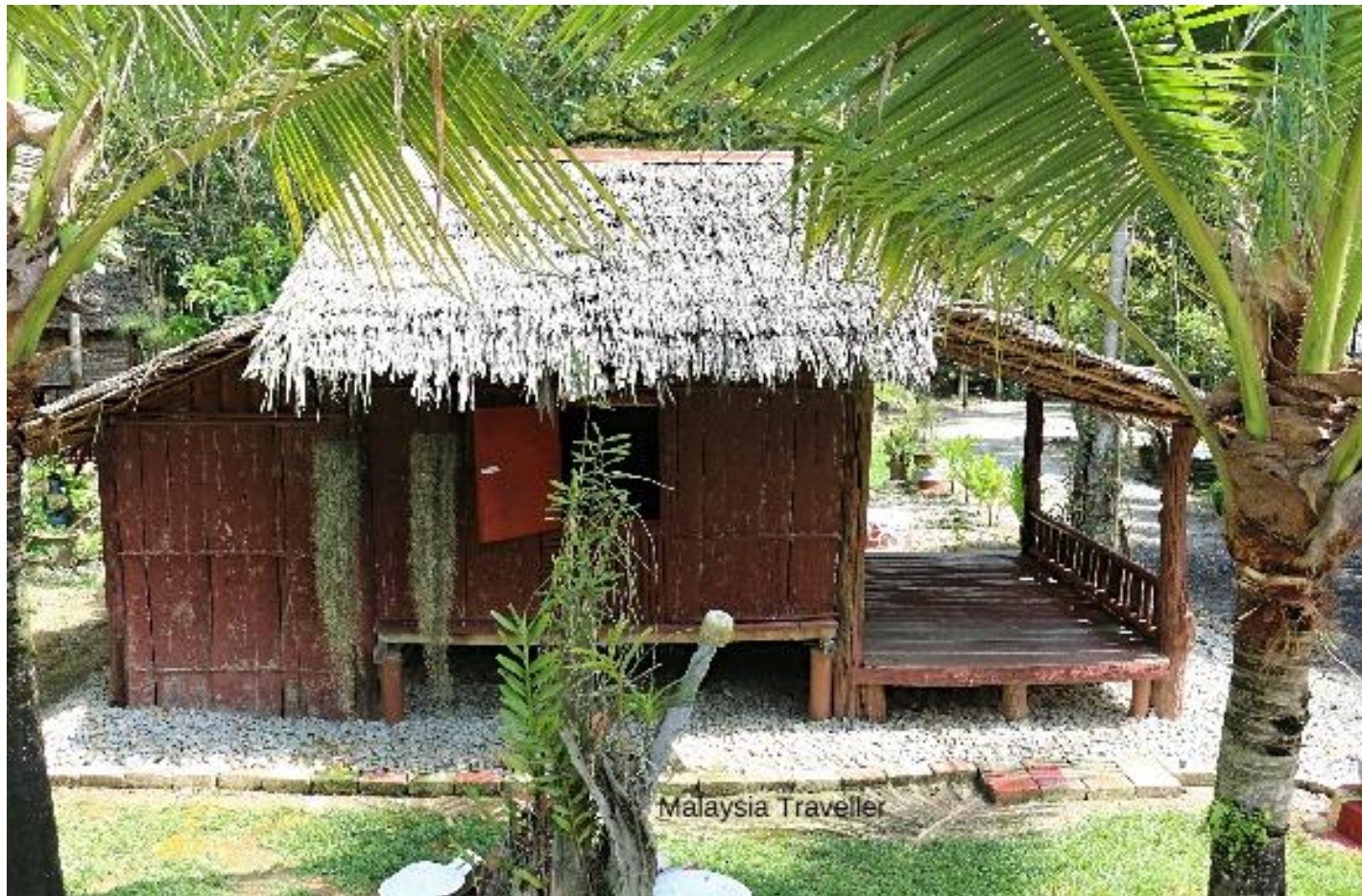


# Pulau Carey/Mah Meri – Tourism Village





# Pasir Panjang / Temuan – Tourism Village

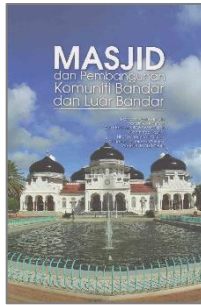




# **Publications**

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## **Intellectual Properties**



## **Masjid dan Pembangunan Komuniti Bandar dan Luar Bandar**

Editor: Mahazan Mutalib et al

Year Published: 2016

ISBN: 978-967-440-313-3

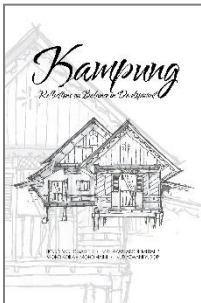


## **Pembaskian Kemiskinan Berdasarkan Maqasid Syariah**

Editor: Azman Ab Rahman & Ridhwan Ab Aziz

Year Published : 2016

ISBN: 978-967-440-309-6

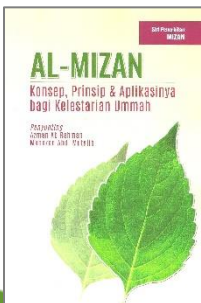


## **Kampung: Reflection on Balanced in Development**

Editor: Hood Salleh, Mahazan Mutalib, Azwani Yusop

Year Published: 2017

ISBN: 978-967-440-314-0

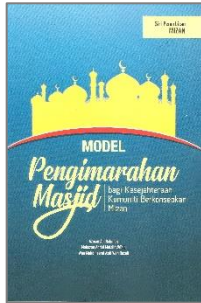


## **Al-Mizan: Konsep, Prinsip & Aplikasinya Bagi Kelestarian Ummah**

Editor: Azman Abd Rahman & Mahazan Mutalib

Year Published: 2018

ISBN: 978-967-440-534-2



## **Model Pengimarah Masjid Bagi Kesejahteraan Komuniti Berkonsepkan Mizan**

Editor: Azman Abd Rahman, Mahazan Mutalib & Wan Mohd Fazrul Azdi

Year Published: 2018

ISBN: 978-967-440-539-7



## **Beauty of Balance From The Perspective of Built Environment**

Editor: Fadli Arabi et al

Year Published: 2018

ISBN: 978-967-440-526-7



## **Academia and Communities - Engaging for Change The United Nations University**

Editor: Zinaida Fadeeva, Laima Galkute, Kiran Chhokar

Year Published: 2018

ISBN: 978-92-808-4589-1



## **e-Majalah | Kampung Mizan Isu 1 - 2017**

Managing Editor: Fauziah Hassan

Year Published: 2018

eISSN: 2600-8858

Website:

[www.kampungmizan.usim.edu.my](http://www.kampungmizan.usim.edu.my)





## **e-Majalah | Kampung Mizan Isu 2 - 2018**

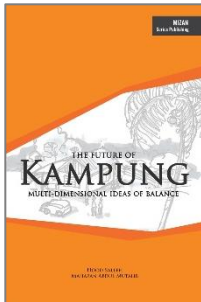
Managing Editor: Fauziah Hassan

Year Published: 2019

eISSN: 2600-8858

Website:

[www.kampungmizan.usim.edu.my](http://www.kampungmizan.usim.edu.my)



## **The Future of Kampung: Multi-Dimensional Ideas of Balance**

Hood Salleh & Mahazan Abdul Mutalib

To be Published (expected in 2019)



# THANK YOU

[www.kampungmizan.usim.edu.my](http://www.kampungmizan.usim.edu.my)  
[mrc@usim.edu.my](mailto:mrc@usim.edu.my)



# THANK YOU

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[mrc@usim.edu.my](mailto:mrc@usim.edu.my)